



19 December 2019

INVESTMENT PANEL RECOMMENDATIONS TO REGIONAL CABINET

REPORT OF CCR CITY DEAL DIRECTOR

AGENDA ITEM 8

Appendices 1, 2, 3ii, 4i, 4ii and 4iii to this report are exempt from publication because they contain information of the kind described in paragraphs 14 (information relating to the financial or business affairs of any particular person) and 21 (public interest test) of parts 4 and 5 of Schedule 12A to the Local Government Act 1972 and in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Reason for this Report

1. To seek approval of the recommendations made by Investment Panel at its meetings on 19 November and 11 December in respect of the projects and proposals contained within this report.

Background – The Investment and Intervention Framework

2. The Investment and Intervention Framework (IIF) was approved by Cabinet in June 2019 as a means of providing a comprehensive assessment toolkit for the consideration, evaluation and approval of proposals received into the City Deal Wider Investment Fund. The IIF builds upon the sectoral, cluster-driven and place-based priorities set out in the Industrial and Economic Growth Plan (endorsed by Cabinet in February 2019). It further provides a clear means of originating projects and proposals that resonate with core priorities; developing a meaningful pipeline and deal flow; robust assessment criteria; and accenting the key decision-making stage-posts that support an agile but strong governance approach.
3. The IIF has spawned three funds comprising Innovation, Infrastructure and Challenge. It sets out core principles and targets around investment leverage, ROI and co-investment and provides the technical and strategic parameters within which partners can effectively work. It completes and gives practical effect to the Assurance Framework and ensures the Regional Cabinet is supported to enact its optimum strategic role. The IIF has established an

Investment Panel which comprises five members of the Regional Economic Growth Partnership and five members of the Chief Executive's Group/ Programme Board. The Investment Panel is an advisory panel and considers detailed technical matters and provides a means of impartial advice to Regional Cabinet as the core decision-makers in the process. As of 11 December, Investment Panel has met on four occasions. This is to address the backlog of submissions, enabling the schemes that show signs of fitting with City Deal requirements to enter the process and ensure pace and momentum.

4. In keeping with the flow and sequence of the IIF, and as we iterate and improve the process, the following milestones are observed:
 - CCR Cabinet notification of received SIFT questionnaires – Appendix 3
 - Director/Investment Panel initial review SIFT submissions to accept/reject or return (Stage 1a – Strategic Alignment);
 - Investment Panel evaluation of SIFT submissions (Stage 1b – Formal Evaluation);
 - Development of proposals (Stage 1c – Strategic Outline Case (SOC));
 - Should early exploration indicate potential viability, affordability and deliverability, due diligence work is commissioned in line with relevant stages of Proportionate Business Case Development Process (PBCDP) and relevant cabinet approvals sought e.g. Outline Business (OBC), Full Business Case (FBC) etc;
 - Investment Panel reviews outputs and makes recommendations to Regional Cabinet;
 - Regional Cabinet decides whether to approve investment, to reject or seek re-submission based on Investment Panel feedback;
 - Legal completion of successful projects;
 - Project implementation, monitoring and review (including benefits realisation).

Making Progress – Stage 1 Proposals

5. Investment Panel met on 19 November. Reports to Investment Panel were as follows with the associated Recommendation Log attached at Appendix 1.

Report of CCR Director Stage 1a assessments (Strategic Alignment)

1. **Fibre to the Premise** (Private Sector Proposal);
 2. **5G proposal** (Public/ Private Sector Consortium);
 3. **Life Sciences 'Cardiff/A470 Edge'** (Private Sector Proposal);
 4. **Public Services Testbed** (Public/ Private Sector Proposal);
 5. **CS Connected** (Cardiff Capital Region/Welsh Government and CS Connected Proposal);
 6. **CS Cluster Proposed Land Acquisition** (CCR Proposal).
6. In respect of the outcomes of this meeting, Investment Panel supported the Director's recommendation that all schemes submitted are at this stage, sufficiently strong to enter the process. Preliminary work is now underway on these.

7. On the CS Connected proposal, given the relatively low value of the ask (to offer hosting support for the CS Cluster Team and co-investment with WG and members of the Cluster) – Investment Panel recommends this be considered for approval by Regional Cabinet without delay, with a proposed ‘Go Live’ date of the 1 January 2020. Arrangements are proposed to continue until 30 June 2020 when the outcome of the Strength in Places Fund bid will be known. At this point, arrangements will be reviewed.
8. In respect of the CS Cluster proposed land acquisition, following previous reports to Cabinet and the need to respond in line with the timeframe imposed, it is recommended that £40,000 is released to complete the process of technical due diligence on power supply and service connectivity. This will inform future development of the business case in January 2020, which will be further considered by cabinet at the appropriate stages.
9. Investment Panel met again on 11 December. The recommendation log is attached at Appendix 2. Reports to Investment Panel were as follows:

Report of CCR Director Stage 1a assessments (Strategic Alignment)

1. **Clean Growth Power Station** (Private Sector Proposal);
 2. **Employability Project** (Third Sector Proposal);
 3. **Tidal Energy** (Private Sector Proposal);
 4. **SME Certification** (Private Sector Proposal);
 5. **Neurological Centre** (Third Sector/ Charity Proposal);
 6. **Drone Cluster** (Public/ Private Sector Proposal);
 7. **Artificial Intelligence (AI) Hub** (Higher Education Sector Proposal);
 8. **Rural/Suburban Gigabit Connectivity** (Private Sector Proposal).
10. In respect of the outcomes on the Stage 1a assessments, Investment Panel supported recommendations for entry into the process for three schemes, with five considered as not acceptable at this time (see Recommendation Log at Appendix 2 for further details).
 11. In addition, Investment Panel considered two reports from the CCR Chief Operating Officer, these were in respect of:
 1. Housing Investment Fund – Outline Business Case (and supporting documents);
 2. Local Wealth Building Challenge Fund Proposal.

Making Progress – Housing Investment Fund Outline Business Case (OBC)

12. In relation to the Housing Investment Fund, an Outline Business Case (OBC) has now been completed and was presented to Investment Panel for review and consideration. The OBC and supporting documents are attached at Appendix 4 (Appendix 4i Outline Business Case; Appendix 4ii Technical Annexe; and Appendix iii draft Legal Options Report).

13. The OBC confirms that the key problem to be solved in respect of CCR intervention in the housing market, is that of 'stalled sites' – sites left vacant as a result of deindustrialisation that are unviable for housing delivery. Closing this viability gap is vital, as left unaddressed, development will be pushed onto alternative sites. Given the location of many of the sites within the region, there are important gains to be made in respect of CCR's economic inclusion objectives.
14. The proposed principal fund set out in the OBC is a Viability Gap Fund. This fund seeks to provide very patient continuity finance – or gap funding – to tackle the issue. In-built is the principle of overage, gain-share and profit-share at point of viability, and/ or wherever this is proven to be feasible. The OBC suggests this fund could operate between CCR and Councils as lead applicants via a 'Block of Finance' arrangement. This means that there would be no need to appoint an FCA accredited fund manager to oversee the operation of the fund. Instead, it would require building the required capacity and capability either within the City Deal Office or through a commissioning route. It is important that this is considered quickly in order to ensure the fund can go live with appropriate resources, in quick time.
15. In addition to this, the OBC also identified a second potential fund which could run in parallel with the principal Viability Gap Fund – a SME Finance Fund. This would address a further imperative around engaging SME house-builders which are currently under-represented in the region. Based on the available evidence of SME builders, deal-flow and sites, this would be a much smaller fund and given the need for FCA accreditation, would require an external professional fund manager. The Full Business Case therefore needs to test the viability of such a fund given the costs associated with fund management and the ability to make the whole operation, sustainable and deliver value for money.
16. What is clear from the OBC is that a proposed £30m fund will not go far. The OBC has road-tested a variety of sites submitted by LAs and there are some large viability gaps evident. Currently, a commitment exists from Welsh Government (WG) to match-fund the £15m committed by CCR. However, there are challenges with this as the WG match funding comprises £5m capital monies and £10m transactional capital.
17. Given the patient and long-term finance needed, realisation of any Return on Investment (ROI) might be long-term and this would have to fit with any funding conditions imposed by WG – which are as yet, unseen. In addition, given the benefits such a fund could have to addressing housing issues on a broader scale, it is suggested that City Deal commits up to a further £15m. This would provide leverage into a discussion with WG regarding full match funding to secure an overall c£60m fund and provide additional flexibility in response to any funding constraints which may be identified.
18. These issues will need addressing as the document is iterated into a Full Business Case (FBC). The aim is to produce the FBC for consideration in the early part of the New Year. This is likely to require site specific information, arrangements for an investment call to Councils for priority sites and specific

appraisals. This means that the issues highlighted above need resolving in good time to allow progress to be made with a fund launch and as close to a full year operation of the Fund, as possible. Ensuring the necessary fund expertise and dedicated resources are in place will be key to the ability to advance this quickly.

19. It is estimated that FBC development resources amounting up to £75,000 will be required to complete the work outlined above.

Making Progress - wider

20. On the subject of the proposed Challenge Fund for Local Wealth Building (foundational economy), given the potential for this to be matched with Valleys Task Force funding to support a targeted approach in these areas, Investment Panel has recommended that in principle support be given to establishing a case for such a Fund. Clarification is currently being sought via HMT regarding any changes to existing funding terms and conditions that may be required to enable CCR to launch Challenge Funds. In the meantime, it is suggested that the proposal is fully worked up through the proportionate business case process in conjunction with the Ministerial Advisory Board on the Foundational Economy.
21. Wider progress on the IIF has also been noted. This is set out in summary in Appendix 3i and ii. It should be noted that the Metro Plus programme is now live with Regional Transport Authority utilising its delegated powers to give early funding approvals to two schemes – Cardiff and Rhondda Cynon Taf. This is a further important signal of progress.

Reasons for Recommendations

22. Given the phases and sequence set out for approvals in the IIF, this report provides progress on the proposals deemed to be in a sufficient state of readiness to progress and, the OBC for the Housing Investment Fund. It further provides a status update on the wider IIF Pipeline.

Financial Implications

23. Following the Investment Panel meetings of the 19th November and 11th December 2019, the Investment Panel Recommendation Logs attached at Appendix 1 & 2 seek the approval of the following resources:
 - i. £50,000 of City Deal resources to be made available to enable the hosting of the CS Connected Team;
 - ii. £40,000 to support technical due diligence relating to the CS Connected land;
 - iii. £75,000 to develop the Full Business Case in respect of the Housing Investment Fund.
24. If approved, the City Deal financial contribution to specific projects and any on-going support (items i and ii above) can be met from sums set aside in respect of the Wider Investment Fund 'Top-Slice'. In respect of the resources to support

the development of the Housing Investment Fund FBC (item iii), this sum can be met from within the WIF In-Principle project budget allocation.

25. In addition, the report seeks approval to increase CCR's funding contribution towards the Housing Investment by up to £15 million, with the aim of increasing CCR's contribution up to c£30 million, subject to the approval of the Full Business Case. Therefore, if approved by Regional Cabinet at this time, this sum will represent a forward commitment against the medium term resources allocated to the WIF Approved Project Budget. The profile of the budget line will then be reviewed and updated accordingly as part of the Annual Business Plan.
26. The Accountable Body has not had sufficient time to review the preferred options and funding proposals set out in the Legal Options Report and therefore it will be necessary for detailed analysis of these to be undertaken as part of the forthcoming Full Business Case.
27. All approvals will be subject to periodic financial and performance reports throughout the year. Access to funds will need to be through agreed criteria which align to the requirements of the Investment & Intervention Framework itself. This includes the requirement to produce acceptable business cases in line with the funding requirements set out by HMT and Welsh Government as well as best practice. This is key, to ensure that City Deal funding terms and conditions are observed at all times and the risk of costs proving to be abortive at a later stage are minimised.

Legal Implications

28. The report seeks authority for further work to be carried out to develop proposals for the various projects referred to. It is understood the Overarching Funding Agreement which sets out the investment criteria has been complied with to assess the applications at the SIFT stage.
29. When developing proposals for individual projects, the provisions of the Joint Working Agreement in relation to the delivery of the Cardiff Capital Region City Deal ('the JWA'), (in particular the provisions of the Assurance framework), and the terms attaching to the funding provided by HMT to the CCRCDC must be complied with. As set out in the body of the report, to ensure compliance with the JWA, business cases will be developed for each project and the approach taken will be consistent with the HM Treasury Green Book and business case appraisal process, applied in a manner that is proportionate to the project in question.
30. It is important that the due diligence and development of the business cases involve consideration of the legal issues raised by the proposals to ensure that the proposals, as developed, meet all legal requirements. It should be noted that developing the business cases is likely to require significant legal resource, which will need to be funded by the CCRCDC, as part of the costs of developing the full business cases. By way of example only, consideration will need to be given to a) the legal powers available to the Councils and the Regional Cabinet

to provide the various forms of investment under consideration, b) the governance arrangements that should be put in place to administer the Funds (how and by whom decisions will be taken to award grants, loans, provide guarantees etc. at varying financial thresholds), c) the terms and conditions that should be attached to the various proposed funding arrangements, and d) consideration of any planning law issues, state aid and procurement law implications.

31. It is noted the recommendation to approve £50,000 to the hosting of the CS Connected Team is subject to confirmation of match funding and should only be released when such confirmation is provided.
32. In regards to any proposed procurements, detailed legal advice should be sought to ensure services are procured in accordance with the Contract Standing Orders and procurement legislation.
33. Reference is made to the 'Making progress - Housing Investment Fund Outline Business Case (OBC) section to the body of the report and external legal advice has been obtained on the issues referred to. The external legal advice received is set out in exempt appendix 4iii (Legal Options Report) to this report, to which Members are referred.

Well-Being of Future Generations (Wales) Act 2015

34. The Well-Being of Future Generations (Wales) Act 2015 ('the Act') is about improving the social, economic, environmental and cultural well-being of Wales. The Act places a 'well-being duty' on public bodies aimed at achieving 7 national well-being goals for Wales - a Wales that is prosperous, resilient, healthier, more equal, has cohesive communities, a vibrant culture and thriving Welsh language, and is globally responsible. In discharging their respective duties under the Act, each public body listed in the Act (which includes the Councils comprising the CCRC) must set and published wellbeing objectives. These objectives will show how each public body will work to achieve the vision for Wales set out in the national wellbeing goals. When exercising its functions, the Regional Cabinet should consider how the proposed decision will contribute towards meeting the 'wellbeing duty' and in so doing assist to achieve the national wellbeing goals.
35. The wellbeing duty also requires Councils to act in accordance with a 'sustainable development principle'. This principle requires Councils to act in a way which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs. Put simply, this means that the Regional Cabinet must take account of the impact of their decisions on people living their lives in Wales in the future. In doing so, the Regional Cabinet must:
 - look to the long term;
 - focus on prevention by understanding the root causes of problems;
 - deliver an integrated approach to achieving the seven national well-being goals;
 - work in collaboration with others to find shared sustainable solutions;

- involve people from all sections of the community in the decisions which affect them.
36. The Regional Cabinet must be satisfied that the proposed decision accords with the principles above.
37. To assist the Regional Cabinet to consider the duties under the Act in respect of the decision sought an assessment has been undertaken, which is attached as an Appendix to this report (Well-being of future generations assessment) for Member's consideration.
38. In preparing reports due regard must be given to the Statutory Guidance on the Act issued by the Welsh Ministers, which is accessible using the link below:
<http://gov.wales/topics/people-and-communities/people/future-generations-act/statutory-guidance/?lang=en>

Equality Act 2010

39. In considering this matter, regard should be had, amongst other matters, to the Councils' duties under the Equality Act 2010. Pursuant to these legal duties the Regional Cabinet must in making decisions have due regard to the need to (1) eliminate unlawful discrimination (2) advance equality of opportunity and (3) foster good relations on the basis of protected characteristics. Protected characteristics are:
- Age
 - Gender reassignment
 - Sex
 - Race – including ethnic or national origin, colour or nationality
 - Disability
 - Pregnancy and maternity
 - Marriage and civil partnership
 - Sexual orientation
 - Religion or belief – including lack of belief

RECOMMENDATIONS

40. It is recommended that the Cardiff Capital Region Regional Cabinet:
- (1) notes the Recommendation logs from the meetings of Investment Panel on 19 November 2019 and 11 December 2019, respectively;
 - (2) approves the recommendations made by the Investment Panel (set out in full in the 19 November Recommendation Log at Appendix 1) in respect of:
 - i. All of the Stage 1a proposals which are now at entry stage of the Investment Framework;
 - ii. The CS Connected Project and City Deal co-investment of £50,000 in hosting the CS Connected Team in partnership with WG and CS

- Connected Members - noting and approving the attached conditions;
and,
- iii. The CS Connected proposed land acquisition and the £40,000 cost of technical due diligence relating to the site and services and power supply – noting and approving the attached conditions;
- (3) approves the recommendations made by the Investment Panel (set out in full in the 11 December Recommendation Log at Appendix 2) in respect of:
- i. All of the Stage 1a proposals which are now at the entry stage of the Investment Framework as well as those deemed unsuitable at this time;
 - ii. The principle of establishing a Local Wealth Building (foundational economy) Challenge Fund a full proposal which should now be shaped and developed, in accordance with expert advice and endorsement of HMT in respect of any changes to funding terms and conditions;
 - iii. Notes the status update on the Investment and Intervention Framework Pipeline – set out in Appendix 3;
 - iv. The Housing Investment Fund OBC (Appendix 4i) and the proposed conditions attached in the Recommendation Log (Appendix 2);
- (4) notes the following items in relation to the Housing Investment Fund:
- i. The need to participate in a political leaders workshop in January to consider key issues in order to finally inform the Full Business Case for the Housing Investment Fund to be received in the New Year which establishes the principal Viability Gap fund and feasibility of a second SME Fund; the key priority sites, criteria and assessment process and a full and final state aid position;
 - ii. The need to seek an urgent meeting with WG to confirm the final funding position in respect of its contributions and funding T&Cs;
- (5) further approves the following items in relation to the Housing Investment Fund:
- iii. the FBC cost envelope of up to £75,000;
 - iv. to increase CCR funding contribution from £15m to up to £30m to scale impact;
- (6) notes the early progress made in respect of the first Metro Plus schemes and the outline approvals awarded to Cardiff and RCT by the Regional Transport Authority's exercising of delegated powers at its meeting on 28 November 2019.

Kellie Beirne
Director, Cardiff Capital Region City Deal
19 December 2019

Appendices

- Appendix 1** Investment Panel Recommendation Log – 19 November 2019
Contains exempt information of the description in paragraph 14 information relating to the financial or business affairs of any particular person including the authority of Part 4 of schedule 12A and paragraph 21 of Part 5 of the Local Government Act 1972.
- Appendix 2** Investment Panel Recommendation Log – 11 December 2019
Contains exempt information of the description in paragraph 14 information relating to the financial or business affairs of any particular person including the authority of Part 4 of schedule 12A and paragraph 21 of Part 5 of the Local Government Act 1972.
- Appendix 3i** IIF Pipeline Current Status Update (December 2019)
Appendix 3ii IIF Full Pipeline
Contains exempt information of the description in paragraph 14 information relating to the financial or business affairs of any particular person including the authority of Part 4 of schedule 12A and paragraph 21 of Part 5 of the Local Government Act 1972.
- Appendix 4i** Housing Investment Fund - Outline Business Case
Contains exempt information of the description in paragraph 14 information relating to the financial or business affairs of any particular person including the authority of Part 4 of schedule 12A and paragraph 21 of Part 5 of the Local Government Act 1972.
- Appendix 4ii** Housing Investment Fund – Technical Annex
Contains exempt information of the description in paragraph 14 information relating to the financial or business affairs of any particular person including the authority of Part 4 of schedule 12A and paragraph 21 of Part 5 of the Local Government Act 1972.
- Appendix 4iii** Housing Investment Fund - Legal Options Report
Contains exempt information of the description in paragraph 14 information relating to the financial or business affairs of any particular person including the authority of Part 4 of schedule 12A and paragraph 21 of Part 5 of the Local Government Act 1972.
- Appendix 5** Wellbeing of Future Generations Assessment

Pipeline - current status (12/19)

15 Sift Questionnaires at Stage 1a & b

- FTTP Project – 300k premises
- Public Services Testbed
- Centre for Neurology
- FTTP projects x 2
- Life Sciences park
- Aquaculture services
- Tidal energy project
- U220 Project
- Moving Forward project
- 5G Testbed
- AI & Data Science Centre
- CS Campus & CS Connected
- SME Competitiveness & Co-fund



28 known projects covering a range of areas across the investment priorities

- Metro Central
- Core Valley Lines fibre project
- Strength in Places - CS Connected

- Housing Catalyst Fund
- Metro Plus (+ EV renewables)
- CCR Graduate Placement Scheme
- LFFN DCMS scheme

Looking forwards to 2020 – realising the potential of the pipeline

- Funded projects in delivery
 - CSC Foundry £37.9M (£412M inc. £375M of private sector leverage)
- Pulling through projects from Strategic Outline Case approved by Cabinet to Legal Completion

• Housing Catalyst Fund	£15-30M	<i>(£30-60M + private sector leverage)</i>
• Metro Plus	£15M	<i>(£50M total project value)</i>
• CCR Graduate Placement Scheme	£175K	<i>(£1.65M total project value)</i>
• Metro Central	£40M	<i>(£200M total project value)</i>
• Core Valley Lines – fibre project	£3.5M	<i>(£7M total project value)</i>
• Strength in Place – CS Connected	£3.5M	<i>(£45M total project value)</i>
	£77.2-92.2M	£333.65-363.65M total project value)
- Reviewing 10 Sift Questionnaires and pulling through to legal completion (*indicative combined range of project values – c.£550M to £600M*)
 - **Aim: 30% of projects with the remaining projects being rejected**
- Working with the project pipeline and bringing forward for formal consideration
 - **Aim: 3 to 6 projects**

Future Generations Assessment






<p>Name of the Officer completing the evaluation:</p> <p>Kellie Beirne</p> <p>Phone no: 07826 919286 E-mail: kellie.beirne@cardiff.gov.uk</p>	<p>Please give a brief description of the aims of the proposal</p> <p>Setting out the recommendations of the Investment Panel in respect of potential projects in the IIF.</p>
<p>Proposal: Investment Panel Recommendations</p>	<p>Date Future Generations Evaluation form completed: 09 December 2019</p>

1. Does your proposal deliver any of the well-being goals below? Please explain the impact (positive and negative) you expect, together with suggestions of how to mitigate negative impacts or better contribute to the goal.

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
<p>A prosperous Wales Efficient use of resources, skilled, educated people, generates wealth, provides jobs</p>	<p>The IIF sets out the framework for testing, assessing and appraising proposals in an independent, fair and balanced way, in order to ensure the proposals that develop are those that best contribute to wealth creation and prosperity. The projects in the pipeline now seek to make a major contribution to this.</p>	<p>Maximising potential for added value and meeting City Deal targets is enshrined within the assessment process.</p>
<p>A resilient Wales Maintain and enhance biodiversity and ecosystems that support resilience and can adapt to change (e.g. climate change)</p>	<p>The IIF is underpinned by the four Industrial Strategy Grand Challenges, included in which is clean growth.</p>	

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
<p>A healthier Wales People’s physical and mental wellbeing is maximized and health impacts are understood</p>	<p>Developing the conditions, through new links and networks – and opportunities for future engagement – will make a contribution to prosperity, which in turn will support wellness and wellbeing.</p>	<p>Inclusive growth and sharing prosperity are key principles and some of the conditions proposed to be set by Panel</p>
<p>A Wales of cohesive communities Communities are attractive, viable, safe and well connected</p>	<p>The IIF seeks to position our region and its competitive strengths – economic and wider and will seek to yield demonstrative legacy benefit for the country as a whole.</p>	<p>ROI assessments and expert advice on how to leverage opportunities and build on local social capital whilst at the same time, scanning the world for experts who can help grow high potential ideas</p>
<p>A globally responsible Wales Taking account of impact on global well-being when considering local social, economic and environmental wellbeing</p>	<p>The IIF has regard to the wider factors required to support a vibrant and responsible economy</p>	
<p>A Wales of vibrant culture and thriving Welsh language Culture, heritage and Welsh language are promoted and protected. People are encouraged to do sport, art and recreation</p>	<p>Our City Deal is uniquely Welsh – but pitches towards being world leading in areas of competitive strength. This enables a strong reflection on our rich culture and heritage.</p>	
<p>A more equal Wales People can fulfil their potential no matter what their background or circumstances</p>	<p>City Deal is about delivering as far as possible across 10 LAs and a population of 1.5m people. It is about economic gains – but importantly how this will convert as tools for improving people’s lives.</p>	<p>The ‘spread’ and targeting of City Deal benefits in a place-based and place-led way – as reflected by the proposals.</p>

2. How has your proposal embedded and prioritized the sustainable governance principles in its development?

Sustainable Development Principle	Does your proposal demonstrate you have met this principle? If yes, describe how. If not explain why.	Are there any additional actions to be taken to mitigate any negative impacts or better contribute to positive impacts?
 <p>Balancing short term need with long term and planning for the future</p> <p>Long Term</p>	<p>The IIF is relevant to today, but focused on foresight and what comes, tomorrow.</p>	<p>Continued work on data/ evidence and generating in equal measure, insight and foresight.</p>
 <p>Working together with other partners to deliver objectives</p> <p>Collaboration</p>	<p>The report sets out the different partners and sectors engaged in this work</p>	<p>City Deal will be delivered by a multiplicity of diverse partners.</p>
 <p>Involving those with an interest and seeking their views</p> <p>Involvement</p>	<p>The report sets out the different partners and sectors engaged in this work</p>	
 <p>Putting resources into preventing problems occurring or getting worse</p> <p>Prevention</p>	<p>The framework operationalizes the process for stimulating economic activity in the region creating opportunities to engage people in work and develop the prosperity needed to ensure people are more economically self reliant and self sufficient.</p>	
 <p>Considering impact on all wellbeing goals together and on other bodies</p> <p>Integration</p>	<p>This will be undertaken on a case by case basis through the new assessment process.</p>	

3. Are your proposals going to affect any people or groups of people with protected characteristics? Please explain the impact, the evidence you have used and any action you are taking below.

Protected Characteristics	Describe any positive impacts your proposal has on the protected characteristic	Describe any negative impacts your proposal has on the protected characteristic	What has been/will be done to mitigate any negative impacts or better contribute to positive impacts?
Age	As with all those categories below – the impacts will relate to specific delivery that underpins the execution and operation of this Plan	None arising at this time.	
Disability	As above	As above	
Gender reassignment	As above	As above	
Marriage or civil partnership	As above	As above	
Pregnancy or maternity	As above		
Race	As above		
Religion or Belief	As above		
Sex	As above		

Protected Characteristics	Describe any positive impacts your proposal has on the protected characteristic	Describe any negative impacts your proposal has on the protected characteristic	What has been/will be done to mitigate any negative impacts or better contribute to positive impacts?
Sexual Orientation	As above		
Welsh Language	As above		

4. Safeguarding & Corporate Parenting. Are your proposals going to affect either of these responsibilities?

	Describe any positive impacts your proposal has on safeguarding and corporate parenting	Describe any negative impacts your proposal has on safeguarding and corporate parenting	What will you do/ have you done to mitigate any negative impacts or better contribute to positive impacts?
Safeguarding	Not directly relevant –however, building the future economy should have a profoundly positive impact on ability to safeguard the future of our residents		
Corporate Parenting	Not directly relevant – however building strength in the economy should create opportunities for all of the young people entrusted in our care		

5. What evidence and data has informed the development of your proposal?

- Individual SIFTs and accompanying documents.
- Full OBC for Housing Fund and technical annexe
- CSC business case and SIPF bid including detailed economic impact assessment

6. SUMMARY: As a result of completing this form, what are the main positive and negative impacts of your proposal, how have they informed/changed the development of the proposal so far and what will you be doing in future?

As above, the main implications will be in the delivery of this work.

7. MONITORING: The impacts of this proposal will need to be monitored and reviewed. Please specify the date at which you will evaluate the impact, and where you will report the results of the review.

The impacts of this proposal will be evaluated on:

Quarterly 2019/20