

## Appendix: List of changes to Corporate Plan 2021/22

Page and Paragraph (if applicable)	Status - what has changed and why?	Will the change impact the objective?
Introduction Page 2	Update of Leaders Foreword for 2021	No
Page 3	Introducing the 2021 Cabinet updated with current Cabinet members.	No
Page 4	Reconfirming our Medium-Term Financial Plan principles	No
Page 5	New schematic to show connection of plans	No
Page 6 para 4.3	Minor update to the text in Corporate Plan and Well-being Objectives explanation	No
Page 6 para 4.4	Update of the Public Services Board narrative to explain journey from PSB to a Regional Board	No
Page 7 para 4.5	Update on Transformation Strategy with introduction of Corporate Reviews for 2021	No
Page 8 and 9	Brief explanation of each of the 10 Corporate Reviews	No
Page 10 para 4.6	Introduction and explanation of the Well-being and Place-shaping Framework	May assist delivery
Page 10 para 4.7	Introduction and explanation of the Strategic Recovery Framework	May assist delivery
Page 11 para 4.8	Paragraph introducing and explaining the Commercialisation and Investment Strategy	May assist delivery
Page 12	Paragraph introducing the new Decarbonisation Strategy	No
Page 12 para 4.10	Introduction of the organisation's values – how we will do our work	No
Page 13 para 4.11	Introducing the new Workforce Development Strategy	No
Page 13 para 4.12	Self-Assessment minor update with introduction of picture showing 'council performance framework'	No
<b>Objective 1</b>	<b>Improve Education for all</b>	
Page 15	Inclusion of photo of Cabinet Member	No
Pages 16 - 25	Complete re-write of this Objective. The outcomes remain the same.	No
<b>Objective 2</b>	<b>Enabling Employment</b>	
Page 26	Inclusion of photo of Cabinet Members	No
Page 27	Shortening of well-being statement	No
Page 28	Two new employability programmes added - Nurture Equip and Thrive & Adult Community Learning	No
Page 28	Remove reference to 'Legacy and Lift' as no longer relevant	No
Page 29	Child Care offer for Wales paragraph, minor update to savings made and hours available	No

Page 29	Para 6 added information about the new Caerphilly Academy on sustaining employment.	Yes, will improve delivery
Page 29	WHQS paragraph, minor update to explain change to completion date as a result of pandemic	No
Page 29	Procurement, introduces Regeneration Strategy 'Foundation for Success' with hyperlink to report on internet	No
Page 30	Updated paragraph on the 2019 Employment and Skills Plan.	No
Page 32	Steps to deliver the objective, 2 new actions added, Outcome 1, added new Caerphilly Academy Outcome 3 and 4, promoting social value measures	Yes, new actions support delivery
Page 33 – Resources	Update of new award and allocation for funding of programmes to 2022	No
Page 34	Addition of new measure for outcome 3	No
Page 35	Removed of Valleys Task Force as additional information (largely disbanded)	No
<b>Objective 3</b>	<b>Address the availability, condition, and sustainability of homes throughout the county borough and provide advice, assistance, or support to help improve people's well-being.</b>	
Page 36	Inclusion of photo of Cabinet Member	No
Page 36	Amendment to deadline in Outcome 1a, in line with Welsh Government deadline change because of the pandemic to December 2021	Yes, increase in time given to fulfil outcome 1a
Page 37	Word 'post' added to 2 <sup>nd</sup> heading part 1b (post-December) Sentence added to paragraph under outcome heading 1a	No
Page 37	Wording amended to 1 <sup>st</sup> paragraph under Outcome 2, including update to the number of households on common housing register and	No
Page 38	New paragraph added to the end of outcome 2	
Page 39	Number of privately owned properties amended under outcome 4 paragraph 1	No
Action Plan Changes Page 42	Note added under outcome 1a, extended to Dec 2021 due to the pandemic Deadline date amended to actions under Outcome 1 Annually recurring to 2021, New target date of 2021 introduced by WG due to the pandemic. 2021	No
Page 42	Five actions completed under Outcome 2 and removed: <ul style="list-style-type: none"> <li>• Obtain a decision by the Council in support of the development of new affordable Homes</li> <li>• Review designation of council accommodation for smaller households in light of changing demands.</li> <li>• Housing associations to complete bid for innovative housing programme Phase 1 and submit planning applications.</li> <li>• Housing associations complete bid for innovative housing programme Phase 2 To submit planning application, Development to start on site - Phase 1.</li> <li>• Complete Options Appraisal for remodelling 6 sheltered housing schemes that better meet the needs and aspirations of older people.</li> </ul>	No
Page 43	Two new actions added under Outcome 4	No

Page 44	Deadline to actions under outcome 5 amended to Annually recurring from 2018/19	No
Page 44	Two actions completed under outcome 6: <ul style="list-style-type: none"> <li>• Work in partnership with local authorities in the region to produce a Regional Homelessness Strategy and local action plan.</li> <li>• Explore potential model of 'Housing First' to reduce the level of homelessness for people who are unable to maintain tenancies due to mental health, substance misuse or chaotic lifestyle.</li> </ul>	
Page 44	Two actions under outcome 6 have been removed: <ul style="list-style-type: none"> <li>• Pilot a shared housing project for single people under 35 and evaluate its success – aborted</li> <li>• To undertake a Church's night shelter project between (December to March) each year to help tackle rough sleeping and work as part of the 'Housing First' Regional Homelessness Strategy - Action removed as the Council has to move away from this temporary accommodation type as directed by Welsh Government</li> </ul>	No
Page 44	Five new actions added under Outcome 6	No
Page 44	Actions completed under Outcome 7 <ul style="list-style-type: none"> <li>• Provide training for all frontline housing staff in mental health training and to support people sustaining their tenancies.</li> <li>• Work with Disability Organisations to review signposting arrangements.</li> <li>• Work closely with the Supporting People Team to identify additional support services.</li> <li>• Coordinate advice offered to ensure that there is no duplication or gaps.</li> <li>• Review the information we provide on our website to ensure it is up to date</li> <li>• Run the 'Confident with Cash' project (provided by Citizen's Advice) to provide finance / debt management and welfare benefit to families who have disabilities or are part of 'team around the family' projects. Run similar projects to support those families with housing related needs.</li> </ul>	No
Page 44	Three new measures added under Outcome 7	No
Page 44	Action reworded under Outcome 7 In addition to providing services in house, continue to commission specific agencies to assist those with benefit claims and appeals including Employment Support Allowance and Personal Independence Payment.	No
Page 45	Deadline dates amended to two actions under outcome 8 to ongoing.	No
Page 45	New action added to Outcome 8	No

How we will resource this Well-being Objective – Page 46	Point 9 Supporting People funding figure updated to £8,435,365.71, from £6,232,790 Supporting People Programme is funded by Welsh Government grant £8,435,365.71 and provides support to tenants using funding from the Housing Revenue Account and the Supporting People programme	Yes, positively as this is an increase Welsh Government Grant. May also impact WBO 2
	Objective success table removed as content was already covered under the action plan.	No
Measure Changes Page 47	Measure removed under outcomes 2,7 and 8 11 Outcome measures from the Supporting People programme based on wider determinants of homelessness prevention.	No, 4 new measures replacing
Page 47	Four new measures added under outcome 2,7 and 8	Yes, will provide WBO3 with more specific evidence
Page 48	Five measures under outcome 6 reworded	No, changed to provide more context.
Page 48	Outcome reference number amended to outcome 6: The number of mortgage rescue cases completed.	No
Page 48	One measure under outcome 7 reworded	No
Page 48	Two new measures added under Outcome 8	No, data already used as evidence to measure the success of WBO3
<b>Objective 4</b>	<b>Promote a modern, integrated, and sustainable transport system that increases opportunity, promotes prosperity, and minimises the adverse impacts on the environment</b>	
Page 50	Inclusion of photo of Cabinet Member	No
Page 50	Wording of outcome 4 changed from  “Promote the reinstatement of the Caerphilly to Newport rail line as part of the Metro programme” to “Promote improvements to the Caerphilly to Newport transportation network links as part of the Metro programme”  The old rail line land is being fragmented, with many access constraints, and land sold off for developments over many years since the old lines were closed/removed, which will prevent full re-instatement of a new rail line link. The outcome has been reworded to reflect this.	No
Page 51	Removed:	No

	<i>"The current infrastructure is not coping. There's too much traffic congestion. The infrastructure (roads, trains, shops) needs developing before new developments start" (Participant at the Viewpoint Panel event 11th July 2016)</i>	
Page 54	Paragraph on The Wales and Border rail franchise has been updated.	No
Page 55	Long Term paragraph updated and link to Wales Transport Strategy 2021 added.	No
Page 56	Phase 1 setting up complete Delivery of the South East Wales Metro, including the Valley Lines Electrification programme. Delivery of the wider South East Wales Metro scheme.	No
Page 56	Produce Integrated Network Maps for Active Travel routes. This is a 15-year plan for improving walking and cycling routes across the county borough. Completed - Approval from Welsh Government in 2018.	No
Page 56	Develop a CCBC Regeneration Strategy to support connectivity of transport, Metro, digital and broadband services Action completed - A Foundation for Success 2018-23' - Regeneration Strategy was approved in July 2018. This is also supported by a number of other Area Regeneration Masterplans	No
<b>Objective 5</b>	<b>Creating a county borough that supports a healthy lifestyle in accordance with the Sustainable Development Principle within the Well-being of Future Generations (Wales) Act 2015</b>	No
Page 59	Inclusion of photo of Cabinet Member	No
Page 59	New outcome added:  "Increase awareness, availability of local and affordable healthy food by working across sectors to develop and deliver a joint vision for a better food system to support the health and prosperity of residents, communities and environment".	No
Page 60	Paragraph added on the impact of Coronavirus	Yes, the pandemic has affected the delivery of this objective over the last year.
Page 60	Recent data added for smoking and adult and child obesity.	No
Page 61	Last paragraph on participation has been updated.	No
Page 62	Paragraph added on the Healthy School Scheme and the requirement of schools to adopt a Food and Fitness policy	No
Page 63	Paragraph on Active Gwent updated, old data removed.	No
Page 63	Paragraph on increasing girls and women's participation updated to reflect current situation.	No
Page 63	Amend narrative on Caerphilly10k due to pandemic had to be postponed.	No
Page 63	Current situation with the National Exercise Referral Scheme across Wales updated.	No
Page 64	Sentence added to first paragraph under heading Outdoor, Parks and Countryside	No

	“a number of urban parks (of which some have achieved Green Flag Status”	
Page 64	Two paragraphs added under Outdoors, Parks and Countryside on the benefits of green space during the pandemic and the Green Infrastructure Strategy,	No
Page 65	Paragraph added on the rise in of enviro crime incidents during the pandemic.	No
Page 66	Paragraph added on the inequalities and the dangers posed by widespread food poverty and diet-related ill-health highlighted by the pandemic.	Yes, it has an impact on the health and well-being of some of our residents.
Page 69	Four new actions added for new Outcome.	Yes
Page 70	Sentence added on appointment of post in relation to food poverty agenda.	No
<b>Objective 6</b>	<b>Support citizens to remain independent and improve well-being</b>	
Page 73	Inclusion of photo of Cabinet Member	No
Page 74	Paragraph included explaining the removal of 2019 outcomes 4 and 6	No
Page 75	Paragraph updated on preventative well-being services	No
Page 75	New paragraph added on Caerphilly Cares.	No
Page 76	Additional narrative explaining additional action plan from Audit Wales examination of ‘steps’	Enhances delivery.
Page 76	Action completed - Provision of an effective Information, Advice and Assistance (IAA) Service to ensure compliance with the Social Services and Well-being (Wales) Act 2014 Noted as completed	No
Page 76	Action completed - Support staff to undertake meaningful conversations with citizen’s’ noted as completed in 2019	No
Page 76	Action completed - Implement and support further development of the ‘DEWIS’ web base to ensure it becomes the ‘go to’ site for people to access information in order to ‘help themselves’ Completed in 2019 – a dedicated post has been established to ensure the site is continually updated	No
Page 76	Action completed - Support individuals in hospital with housing related support (including those who may be homeless at point of discharge. Completed – Supporting People service is in place	No
Page 76	Action completed - Maximise the use of Welsh Government Grant funding to enhance and expand the ‘edge of care’ service for children and young people. Completed the service was fully operational in 2018 and has been further enhanced by the use of ICF funding.	No
Page 76	Action completed - Expansion of the Supporting People programme, ensuring effective processes are in place to increase referrals to the programme.	No

	Completed in 2020. Services recommissioned and referrals increased.	
Page 76	Action completed - Improve the support provided to carers including young carers, through development of information, improved identification and enhanced services to improve the well-being of carers and enable them to continue to undertake their caring roles. Completed in 2019 with the creation of a dedicated Carers Support Team.	No
Page 76	Action completed - Gain political support for the continuation of a radio advertising campaign for foster carers. Completed in 2019. Radio campaign is ongoing.	No
Page 76	Action completed - Caerphilly to lead on the delivery of a regional Children's Advocacy Service for Gwent Local Authorities and the Aneurin Bevan University Health Board. Completed in 2019 and ongoing monitoring arrangements are in place.	No
Page 76	Action completed - Development of a regional Learning Disabilities Strategy. Completed a regional strategy was developed and implemented in 2020.	No
Page 76	Action completed - Work with the Gwent Children & Families Partnership Board to develop enhanced services for children with complex and challenging needs and for those young people leaving care. Completed the Iceberg Model was formally adopted by the Partnership in 2020 and is the framework through which enhanced services are being developed.	No
Page 76	New paragraph added on Caerphilly Cares.	No